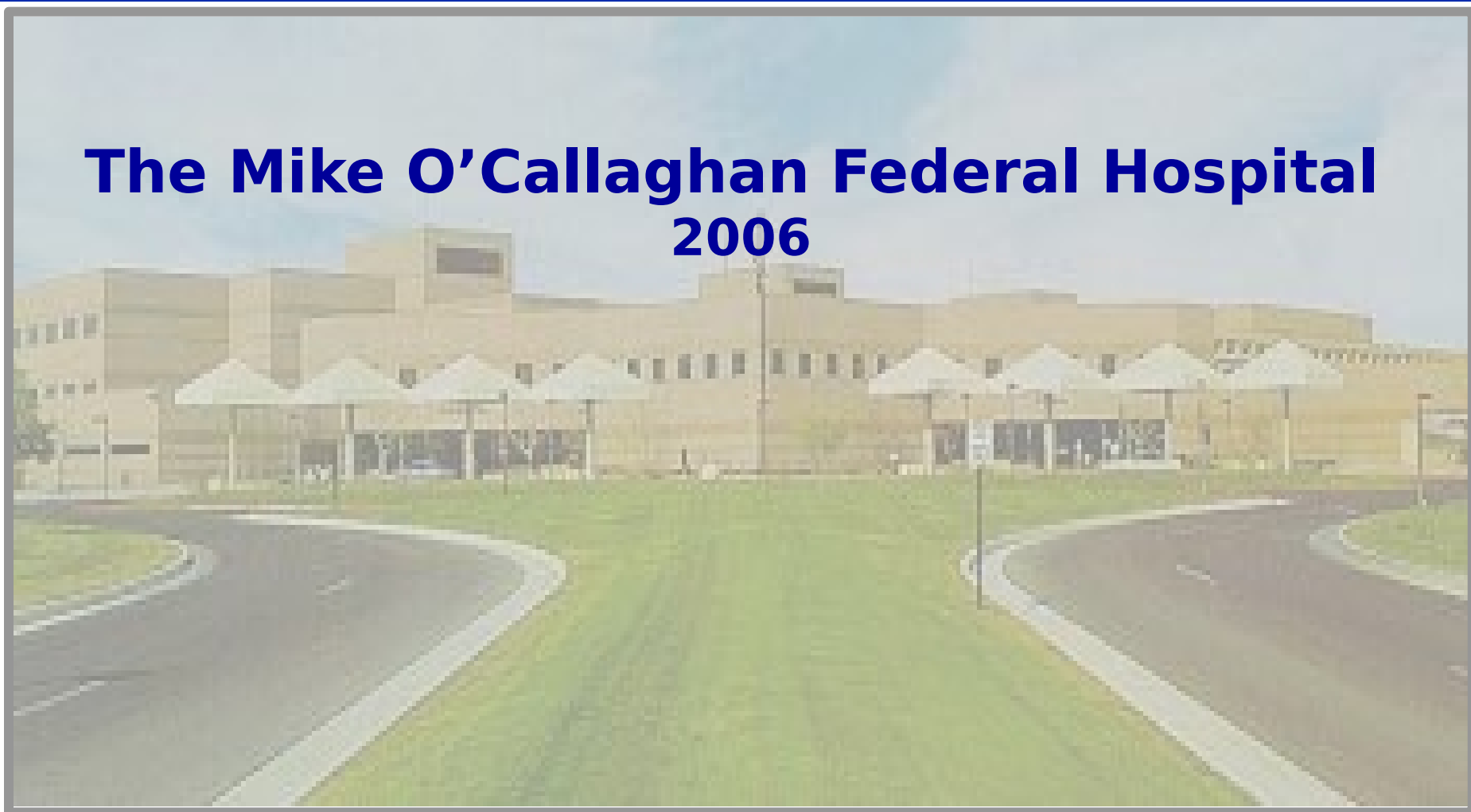




# **The Mike O'Callaghan Federal Hospital 2006**





# **99<sup>th</sup> Medical Group and**



# **VA Southern Nevada Healthcare System**

## **Overview**

- **Joint Venture Background**
- **Populations Served**
- **Services**
- **Historical Workload**
- **Joint Venture Opportunities**



# MOFH Vision & Mission



## Vision

**Maximize our integrated **world-class** AF/VA system to provide coordinated full-service healthcare**

## Mission

**Provide world-class **prevention-focused**, quality healthcare that delivers maximal readiness**



# Joint Venture Founding Charter



- Offer VA beneficiaries a **local federal inpatient facility** for the first time
- Replace outdated Nellis AFB hospital (1965)
- **Improve the healthcare delivery system** in the Las Vegas area for all eligible beneficiaries
- **Promote greater sharing and optimize health resources** between the Veterans Affairs (VA) and the Department of Defense (DoD)



# Joint Venture Concept of Operations



- Operate under both **integrated** and **co-located** concept
- Major support services in facility (e.g., lab, x-ray, ICU, pharmacy, and surgery) are **integrated** and staffed by AF and VA
- AF/VA negotiate services from each other based on a reasonable reimbursement schedule developed locally by the AF and VA



# Joint Venture History



- **July 1991 - Ground breaking for new facility**
- **Construction cost \$84M; 89% AF / 11% VA**
- **Medical equipment cost \$27M; 93% AF / 7% VA**
- **July 1994 - Ribbon-cutting ceremony**
  - **Dedicated as the Mike O'Callaghan Federal Hospital on 13 November 1996**
- **First funded, planned, operational joint venture**



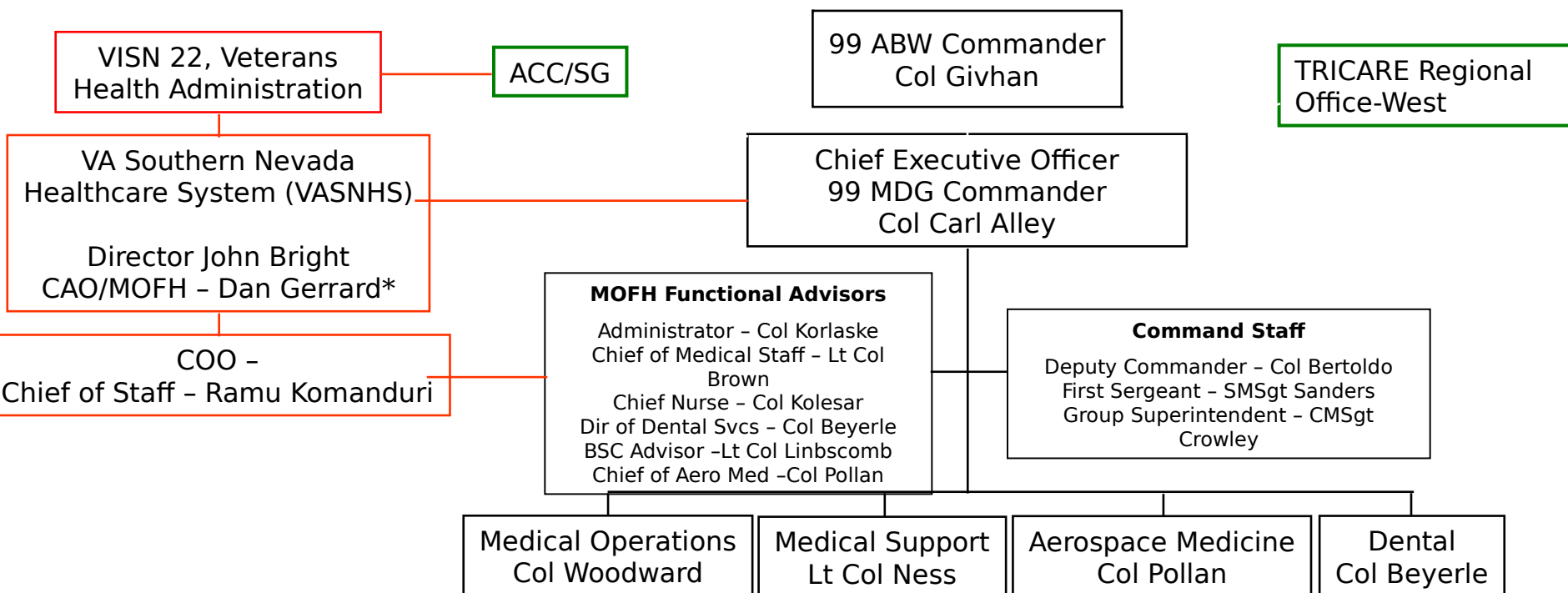
# Organizational Considerations



- **Fundamental differences between AF and VA**
  - **Missions**
  - **Medical priorities**
  - **Patient populations**
  - **Policies**
  - **Organizational channels and controls**



# MOFH Organization



\* Primary POC for AF/VA issues

\*\* VA/DoD Shared Services





# Governance



- **Joint Credentialing**
- **Joint Medical Staff Bylaws**
- **Single Chief Executive Officer**
- **Executive and Medical Councils alternately chaired by AF and VA**



# TRICARE Enrollees

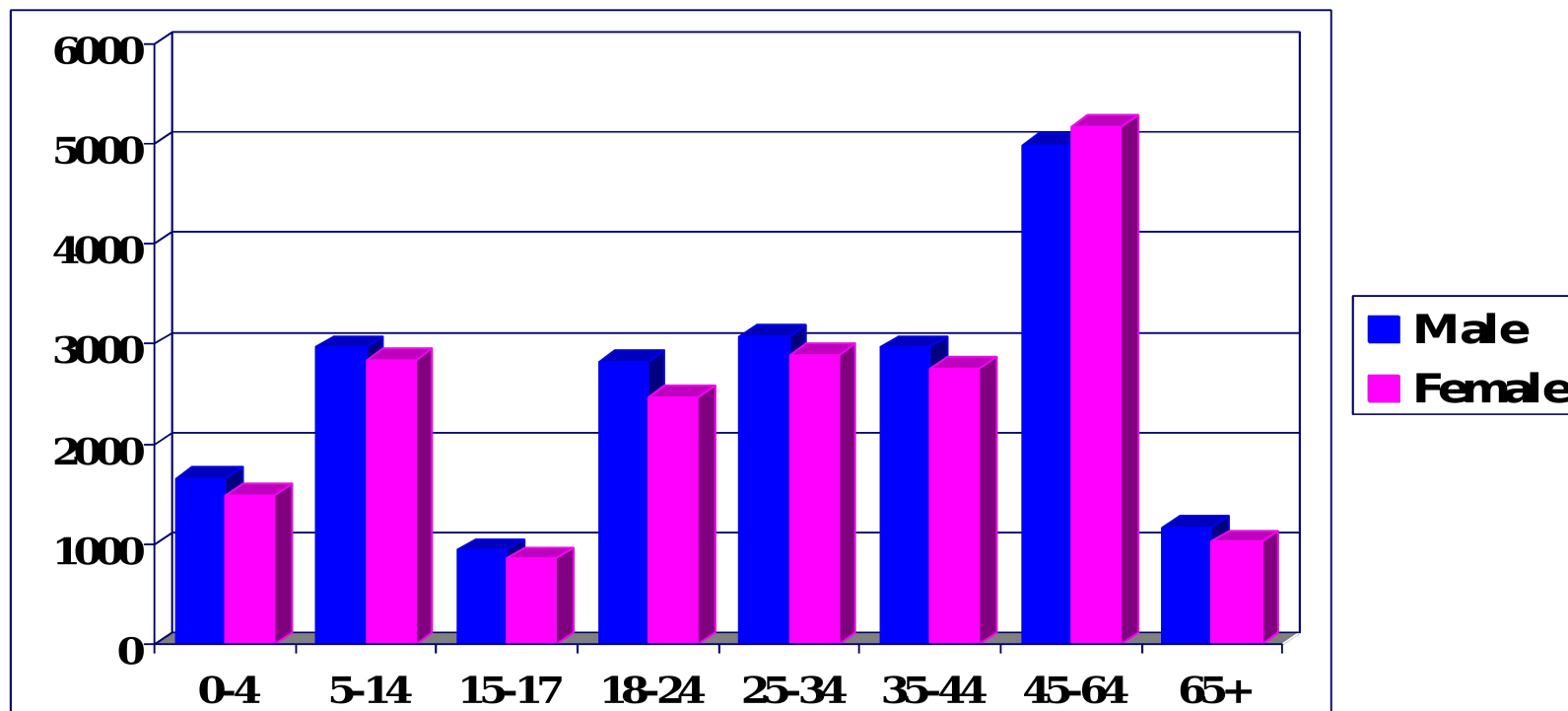
## By Gender/Age

As of 30 Nov 05



**Total Eligible 72,972**

**Enrolled 40,083**



**Medicare Eligibles:**

**16,006**



# VA Beneficiaries

## By Gender/Age

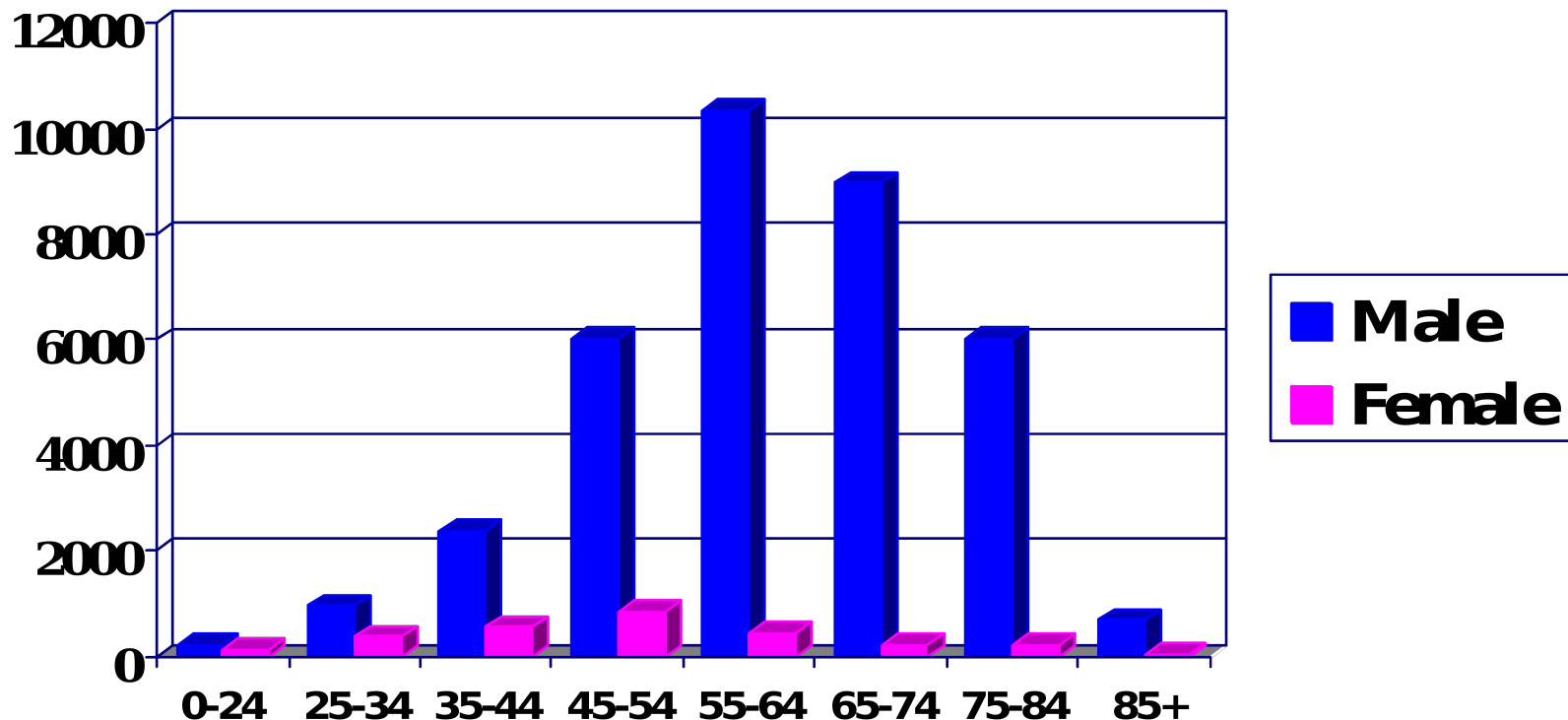
### Fiscal Year 2005



**Total Pop**  
**240,000**

**Unique**  
**40,460**

**Growth 320/month**



Source: Business & Health  
Administration



# MOFH Services

## Joint Staffed



- Anesthesia
- Blood Bank
- Cardiology\*
- Credentialing
- CT Scan\*
- ER Services\*
- Laboratory
- Logistics
- Medical Equipment Repair
- MOFH Security\*
- MRI\*

- Nutrition/Food Services
- OR
- Orthopedics
- PACU
- Pastoral Care
- Pharmacy-Inpatient
- Radiology
- Respiratory Therapy\*
- Surgery
- ICU

## VA Staffed

- Nuclear Medicine\*
- Psychiatry (Inpatient)\*
- Cardio Thoracic\*
- Vascular\*
- Pulmonary\*

\* Available through Joint Venture combined



# MOFH Workload



<u>FY03</u>	<u>FY 04</u>	<u>FY05</u>		
DoD Beneficiaries	70,251	72,190	73,092	
AF “Prime” Enrollment	35,309	38,423	39,852	
VA “Unique” Beneficiaries		37,461	38,807	40,460
Monthly AF Outpatient Visits		17,253	18,364	18,814
Monthly AF ER Registrations		2,393	2,534	2,629
AF Avg Daily Patient Load		15	16	12
VA Avg Daily Patient Load		36	38	48
AF/VA Avg Daily Admits		9	9	14



# MOFH Workload



	<u>FY03</u>	<u>FY 04</u>	<u>FY 05</u>
Avg RXs Filled/Day	2,459	2,550	2,771
Avg Rad Wtd Proc/Month	4,512	4,788	4,923
Avg Meals Served/Day	15,780	16,101	17,256
Avg Lab Wtd Proc/Month	28,892	29,164	
29,557			
Avg AF Dent Visits/Month	2,479	2,801	
2,843			
Avg Surgeries/Month	258	282	387
Avg Deliveries/Month	47	53	52



# MOFH Bed Capacity



Beds	VA	AF	New Beds	Cum Total
<b>Med/Surg</b>	<b>34</b>	<b>28</b>	<b>0</b>	<b>62</b>
<b>ICU</b>	<b>6</b>	<b>2</b>	<b>0</b>	<b>8</b>
<b>OB</b>	<b>0</b>	<b>11</b>	<b>0</b>	<b>11</b>
<b>Psych</b>	<b>14</b>	<b>0</b>	<b>0</b>	<b>14</b>
<b>Current Total</b>	<b>54</b>	<b>41</b>		<b>95</b>
<b>Step Down ICU</b>			<b>6</b>	<b>6</b>
<b>Projected total</b>				<b>101</b>



# Joint Venture Summation

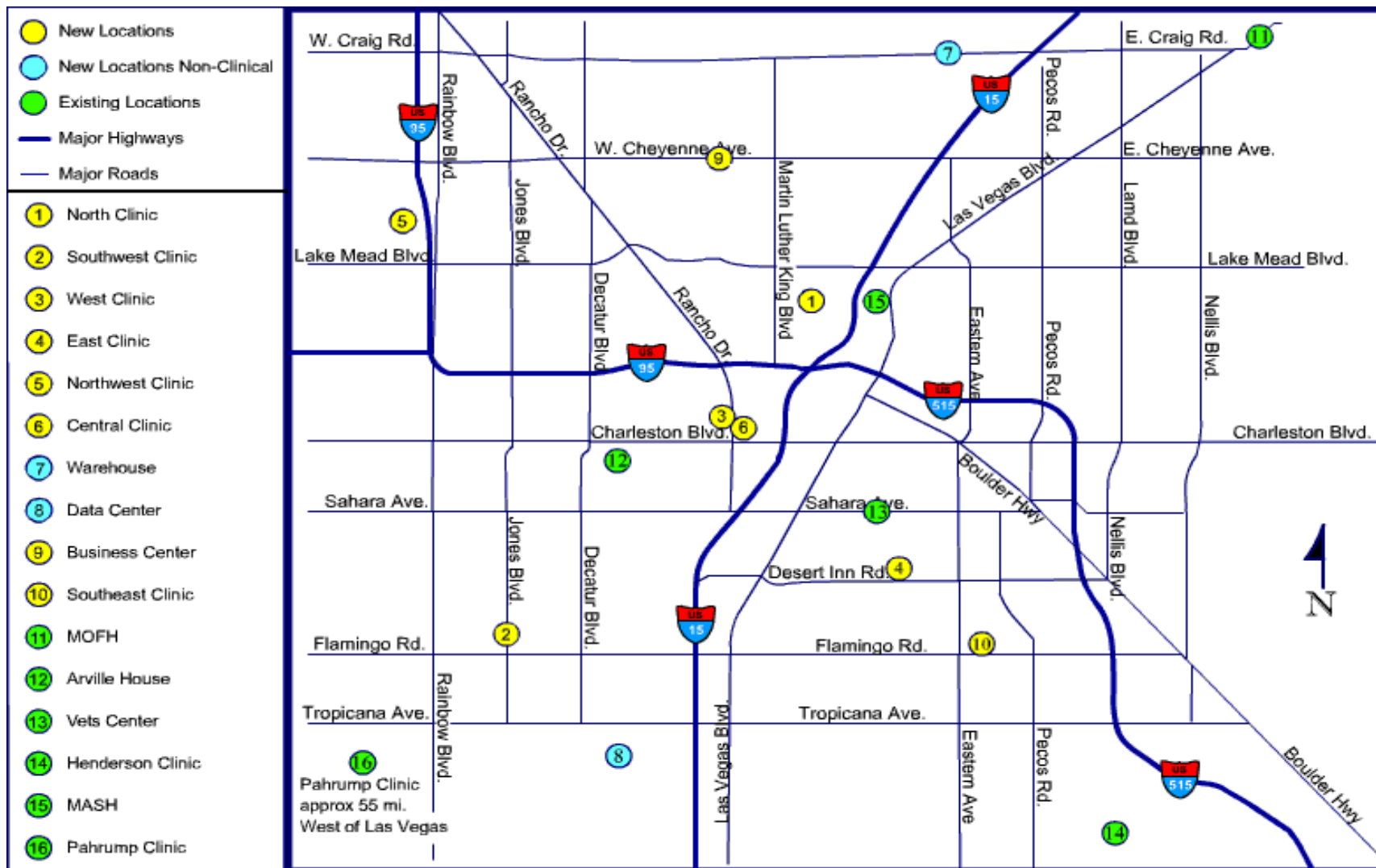


- **Relationship is Win-Win**
  - **Enables AF to have in-house ICU and Surgery**
  - **Allows 40% charge for VA in-patient costs**
- **Success of relationship is driven by Great People**
- **Important Issues/Projects**
  - **AF/VA Growth**
  - **Access to the Hospital**
  - **ER Tower Project**
  - **VA Hospital**
  - **Joint Primary Care Clinic**
  - **In-house Graduate Medical Education**





# Map of VASNHS Facilities





# Campus Concept



- Dual Facility Federal Healthcare System
- Facilities within 5 miles of each other
- Air Force benefit from Business, Readiness, and Wartime Skills
- VA benefit from technology, integrated staff and reduction of overhead



 New Hospital

 MOFH



# Joint Venture Opportunities



- **Continued Joint Procurement (Equipment Lease/Purchase, Facility Projects, Supplies)**
- **Expand Joint Venture Sharing; Gastroenterology, Cardiac, Oncology, Pulmonology, Cataract Surgery, Radiology, Gambling Addiction, Family Practice and potential use of CBOC**
- **Expanded TRICARE Sharing for VA**
- **Evaluate/Plan for potential of expansion of services through activation of new VA Medical Center**





**“We are dealing with (patients),  
not procedures,  
with their problems, not ours.”**

**Omar Bradley**